





Name of Setting	Edinburgh Steiner School
Vision, Values and Aims	<u>Vision and values statement</u> Edinburgh Steiner School aspires to develop responsible, creative and free-thinking young people, who will contribute to society and a sustainable environment with vision and purpose.
	School aims Inspired by the pedagogical insights of Rudolf Steiner, we commit daily to awakening the mind, will and spirit of each individual pupil. We provide a high quality pedagogical service and a welcoming, secure, happy and caring environment for all.

Context

Edinburgh Steiner School is located in a quiet leafy residential area in the south west area of the city. The school attracts families from broadly multicultural and professional backgrounds, with a wide catchment area, both within and beyond the city.

The Kindergarten is part of an independent Steiner Waldorf school with a total of approx. 250 pupils between ages of 2 and 18. The whole school campus consists of a number of different buildings, housing various classrooms, workshops, and office spaces, as well as outdoor spaces for the children, including lawns, climbing areas, veg. garden, sports courts, etc. Our Early Years (for children aged 2-7) is split between 5 groups: two groups of Kindergarten aged 2-3; 2 groups of Kindergarten aged 3-school starting age; one group (Treetops) aged school starting age and over. Groups are housed in a recently renovated building, with its own, enclosed outside play area and in the adjacent main purpose-built Kindergarten building, which is in a separate fenced off area, accessed through a bolted gate. Both are within the enclosed school campus. Within the main Kindergarten, one room is wheelchair accessible and one room is upstairs. The Kindergarten buildings are surrounded by their own gardens/play areas, containing a large sand play area, trees, bushes, grass, climbing frame, fences, swings, rope swing, logs, etc. There are also areas for growing vegetables and flowers.

The setting is registered with the Care Inspectorate to accommodate 80 children, out of which 20 are currently aged 2 to under 3 years old. All groups meet daily from 8.45am. until 15.10pm, Steiner School term time only. Two of the Kindergarten rooms take a maximum of 14 children, and two take a maximum of 16 children. Every group has a dedicated teacher and assistant. All groups also occasionally use a self-contained garden/woodland area adjacent to the main school gate.

After School care, during term time, is available until 5.30pm for children over 3 years old. The named Manager of the Early Years is Alistair Pugh, who replaced Synnove Frankel in 2024. As all Steiner Waldorf Schools in the UK, we operate under the umbrella of our nationwide organisation, Waldorf UK (WUK). In February 24, we had a visit from an advisor, to look at the improvements we have made since their last WUK advisory visit in 2022.

ELC/Nursery Class (if applica	ble)			1
What have we done? (What work/action has been undertaken within the priorities from your improvement plan 24-25? eg professional learning, consultation with all stakeholders, implementation of planning, use of resources etc)	How well are you doing? What's working well for your learners? (Consider the full QI, self- evaluative statements against each theme)	How do you know? What evidence do you have of positive impact on learners? (What evidence do you have? Quantitative or qualitative data to support.)	What are you going to do now? What are your improvement priorities in this area? (Identify a few next steps linked directly to progress and impact for this area/priority)	How would you evaluate this QI using the HGIOELC six-point scale? (Use the drop-down menu to select your evaluation)
QI 1.3 Leadership of change improvement; Implementing Consider: How good is our Louis QI 3.1 Quality assurance and	improvement and change) eadership, Management and		e school and its community; Stra	itegic planning for continuous
Staff have been supported for further training and professional development	Learners benefit from EY staff having opportunity for ongoing CPD training and experiences, to enhance professional knowledge and skill in daily practice. The opportunity to attend departmental and whole school supports staff engagement and involvement in developing a shared vision, values and aims relevant to the school community. Staff retention to allow children to benefit from consistency of keyworkers as secondary caregivers.	 All staff have received Emergency paediatric first aid training (January 2025, valid to January 2028) Six members of staff have undertaking food hygiene training in 2024 and 2025 One assistant is studying for SVQ 3 childcare Three members of staff have completed GTCS professional update All members of staff attended in-service training days dedicated 	A wider range of staff will be encouraged to visit other settings. Following the resignation of two Kindergarten Teachers from July 2025, new appointments will be made which will give us an opportunity to offer career progression to other members of staff or appoint from outside the setting, which will bring new skills and a new perspective	Good

	Staff have been		to Early Years on 11 th		
	encouraged to take		October 2024 and/or		
	opportunities for CPD,		on February 7 th 2025		
	visits to other settings	•	One member of staff		
	and to complete		attended the Waldorf		
	Professional Update (for		UK Early Years		
	those with GTCS		conference at Michael		
	registration). All staff		Hall in April 2025 and		
	have engaged in CPD,		visited the setting		
	including at in-service	•	A new Early Years		
	days		Manager was		
			appointed in August		
			2024		
monitoring) Consider: How good is our condition Qls: 1.3 Play and Learning an					
 In January 2025, K1 	 The new Treetops 	•	Positive email feedback	Provision to work of K1/K2	Good
Groups moved to	group (for children of	\	from parents and	model, 2-4.5 year mixed aged	
two ground floor					
8 - 1	school starting age		families, confirmation	group, to allow youngest	
adjacent rooms within	school starting age and over) has been a	4	families, confirmation of K1 children transition	,	
•				group, to allow youngest	
adjacent rooms within	and over) has been a		of K1 children transition	group, to allow youngest children to have the	
adjacent rooms within the main	and over) has been a success. By dividing		of K1 children transition and continuation to K2	group, to allow youngest children to have the opportunity to stay longer	
adjacent rooms within the main Kindergarten building, offering purpose designed spaces and	and over) has been a success. By dividing the Kindergarten by age group from January 2024 (groups		of K1 children transition and continuation to K2 model in the new 2025- 2026 academic year. An increase in applications	group, to allow youngest children to have the opportunity to stay longer with group teacher assistants, EY staff with less transitions before progression to	
adjacent rooms within the main Kindergarten building, offering purpose	and over) has been a success. By dividing the Kindergarten by age group from		of K1 children transition and continuation to K2 model in the new 2025- 2026 academic year. An	group, to allow youngest children to have the opportunity to stay longer with group teacher assistants, EY staff with less transitions before progression to K3 Treeptops SSSA 4.5years.	
adjacent rooms within the main Kindergarten building, offering purpose designed spaces and	and over) has been a success. By dividing the Kindergarten by age group from January 2024 (groups		of K1 children transition and continuation to K2 model in the new 2025- 2026 academic year. An increase in applications	group, to allow youngest children to have the opportunity to stay longer with group teacher assistants, EY staff with less transitions before progression to K3 Treeptops SSSA 4.5years. The new mixed age groups to	
adjacent rooms within the main Kindergarten building, offering purpose designed spaces and facilities for K1/K2	and over) has been a success. By dividing the Kindergarten by age group from January 2024 (groups were formerly mixed		of K1 children transition and continuation to K2 model in the new 2025- 2026 academic year. An increase in applications and admissions in	group, to allow youngest children to have the opportunity to stay longer with group teacher assistants, EY staff with less transitions before progression to K3 Treeptops SSSA 4.5years. The new mixed age groups to be introduced in August	
adjacent rooms within the main Kindergarten building, offering purpose designed spaces and facilities for K1/K2 aged children. Access	and over) has been a success. By dividing the Kindergarten by age group from January 2024 (groups were formerly mixed ages, 3-6.5) we have		of K1 children transition and continuation to K2 model in the new 2025- 2026 academic year. An increase in applications and admissions in 2025-26 of 2- 3year old	group, to allow youngest children to have the opportunity to stay longer with group teacher assistants, EY staff with less transitions before progression to K3 Treeptops SSSA 4.5years. The new mixed age groups to be introduced in August 2025. This approach will now	
adjacent rooms within the main Kindergarten building, offering purpose designed spaces and facilities for K1/K2 aged children. Access to the outdoor garden	and over) has been a success. By dividing the Kindergarten by age group from January 2024 (groups were formerly mixed ages, 3-6.5) we have been able to		of K1 children transition and continuation to K2 model in the new 2025- 2026 academic year. An increase in applications and admissions in 2025-26 of 2- 3year old children with current	group, to allow youngest children to have the opportunity to stay longer with group teacher assistants, EY staff with less transitions before progression to K3 Treeptops SSSA 4.5 years. The new mixed age groups to be introduced in August 2025. This approach will now be monitored, reviewed and	
adjacent rooms within the main Kindergarten building, offering purpose designed spaces and facilities for K1/K2 aged children. Access to the outdoor garden spaces provides	and over) has been a success. By dividing the Kindergarten by age group from January 2024 (groups were formerly mixed ages, 3-6.5) we have been able to introduce more		of K1 children transition and continuation to K2 model in the new 2025- 2026 academic year. An increase in applications and admissions in 2025-26 of 2- 3year old children with current cohorts of children	group, to allow youngest children to have the opportunity to stay longer with group teacher assistants, EY staff with less transitions before progression to K3 Treeptops SSSA 4.5years. The new mixed age groups to be introduced in August 2025. This approach will now	

opportunity of shared cross group staffing, knowledge and expertise. Staff, Early teachers and assistants have undertaken opportunities for CPD and professional learning which includes in person courses and webinar online training in: Froebel in Childhood Practice, Edinburgh University, Health, Wellbeing and Safeguarding; Talk Pants Early Education, NSPCC, Learning resources and approaches, Potty Training: Children's Bowel & Bladder Charity, ERIC, Asthma and Allergy Management, Edinburgh City Council, Scotdec Anti racist training: Learning resources and approaches. Assistants undertaking training for SVQ in childcare

- outside space.
 Children seem to be more comfortable when in the outdoor space playing with their age group
- One of our teachers complete a Forest Kindergarten training in Edinburgh and has implemented learnings from that training in our setting
- Parents have responded positively to the changes (evidence from emails and open meetings with groups of parents)
- New activities, for example for Treetops include year-long projects; more use of tools; movement sessions to support balance and integration with specialist Val Taylor in summer 2025
- Eurythmy with specialist Marianna to support the foundations of speech and literacy and help with coordination
- As pupils begin their transition to Class 1, they now have regular outings to Harrison Park or Craiglockhart Hill
- Further evidence of the changes implemented is found in the College of Teachers meetings minutes (weekly) when the Early Years

indicate a direction for improvement. Parents will be surveying for their views after the groups have been in place for six months.

The new age groups were introduced in January 2025. This approach will now be monitored, reviewed and evaluated to identify strengths and weaknesses to indicate a direction for improvement. Parents will be surveying for their views after the groups have been in place for six months.

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 Our priority for 		breakout group met to		
improvement was to		develop this new		
further develop our		approach		
outdoor programme. In				
the past year we have				
built the first of our				
new climbing frames;				
adapted the outdoor				
spaces for the revised				
groups (Treetops) and				
reviewed and revised				
the curriculum				
OI 3.1 Ensuring wellbeing, ed	quality and inclusion (Wellbe	eing; Fulfilment of statutory du	ities: Inclusion and equality)	
		outcomes for all our children	•	
Qls: 1.1 Nurturing Care and S	_ ·			
We have continued to	Staff and parents are	Emails from staff and	Guidance for diversity	Good
monitor pupils'	happy with the new	parents; letters;	and inclusion is	3000
wellbeing and respond	nappy with the new	discussions at Early	constantly evolving, and	
to challenges. We have	policy but this	Years staff meetings	so staff and Management	
observed that a	remains an ongoing	 New policies and 	must continue to monitor	
growing number of	challenge. There is a	procedures are dated	this and feedback to staff	
children require	question about how	and stored in the Early	The new groups will be	
support with toileting,	to communicate with	Years Drive. The Nappy	monitored to see if there	
and we have fully	parents about their	Changing policy is	are implications for	
revised our Nappy	responsibilities and	publicly displayed.	diversity and inclusion of	
Changing and Toileting	how to support them	pasiiciy displayed.	smaller age ranges	
policy and procedures	to ensure their child		(friendship groups;	
and implemented	is toilet trained		competitive behaviour;	
changes	before coming to		louder voices; over-	
We continue to be	kindergarten		physicality etc)	
conscious of gate/site	O		p.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
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security, and we have replaced latches/locks to ensure this is maintained, together with the procedures for staff monitoring implemented last year The use of ear defenders for pupils with auditory sensitivity is now fully implemented Edinburgh Steiner School remains committed to diversity and inclusion and staff are fully aware of their statutory duties	Staff have been redeployed to cover the new age groups. Staff have been allocated to groups according to their experience and skill set.			
Overall quality of children's a	chievement; Ensuring equity at ensuring the best possible	r for all children) e outcomes for all our childrer	matics, health and wellbeing; Chil	dren's progress over time;
The changes to groups and new focus on activities targeting experiences and outcomes for a narrower age range within groups are supporting curriculum development. Ring	The new groups are working well, especially Treetops, for older children. This group allows for more challenging activities, off-campus outings and extended project work.	 Email and in-person feedback from parents is positive about how the changes to groups have allowed new opportunities to develop the curriculum Staff are aware of the challenges of change 	Formal and quantifiable feedback is required from parents via a survey and focus groups. Class 1 Teachers from 2025/2026 will reports on any differences from previous Class 1 cohorts in terms of	Very good

time and story-telling supports literacy; baking, finger knitting, sessions with movement specialist and eurythmy supports the development of literacy and numeracy Following completion of her year-long puppetry/storytelling course one of our teachers has regularly performed puppet shows as outreach at Morningside Library and has used that experience to bring puppet shows back into the classroom	 Age-appropriate storytelling is allowing teachers to extend their range of vocabulary for older children, which supports literacy. In all groups, children have extended time and opportunities for freely chosen play projects. This supports wellbeing and socialisation Open ended materials allow for the development of imagination and creativity. 	but overwhelmingly positive and supportive of the new approach	readiness for sit-down formal learning, socialisation, concentration, confidence, habit forming etc The College of Teachers will review the new structure of the early years, and Treetops in particular, in 2025/2026	
QI 2.1 Safeguarding and Chil guidance and legislation)	d Protection (Arrangements	for safeguarding, including chi	ld protection; Arrangements to ϵ	ensure wellbeing; National
ESS has a Safeguarding and Child Protection team that spans the whole school from the Early Years (age 2) to Class 12 (age 18) in the Upper School. There is a dedicated Early Years member of staff who	The integration of Wellbeing, Child Protection and Support for Learning means that children's needs are known at an early stage and progression is tracked and responded to within the most	Communication with parents and staff is smooth, consistent and sensitive and staff and parents have expressed appreciation for the sensitive manner that situations have been dealt with. Also, the	Continue with the strategies in place. Continue to review and update CP policies. Evaluating wellbeing for children transitioning to P1.	Excellent

effective follow through

appropriate framework.

oversees the

Safeguarding and CP The in-house CP and actioning of support cases in this part of the inductions for all staff or referrals. school. This member of have empowered new Parents and staff know staff members to feel who to go to for support staff is CP level 4 trained confident in their practice and the EY CP/Pupil as is the EY Manager. and for the school to feel Support lead is a known The CP team meet weekly to discuss all live reassured that staff know face to the children, staff cases and respond to CP what to do in the event of and parents. New staff concerns from staff a CP concern arising. have expressed members, pupils and appreciation for the CP induction when joining the parents as and when setting and found it necessary. The EY CP lead liaises helpful to know with parents, teachers, staff members and outside agencies including Health Visitors, Social Care Direct, Police, external CP advisors, solicitors/courts etc to support the health and wellbeing of children at risk of harm or experiencing harm. Support Plans are created where necessary, and details are logged in individual children's Child Protection files. This includes a chronology of events and

communication		
alongside evidence such		
as Police reports or		
statements.		
The School uses the		
updated National		
Guidance and		
legislation from 2023.		
We have updated our		
Safeguarding policies		
accordingly. Extra focus		
continues to be given		
to safety of the gates		
and pick up/drop off		
procedures, and also to		
supporting typical play		
development and		
children's		
understanding of their		
bodies, and the need		
for privacy using the		
NSPCC 'PANTS'		
guidance and		
resources.		
All EY staff are CP level 2		
trained, and the EY CP		
lead gave an introduction		
to the school's CP		
policies and procedures		
to all new members of		
staff. The EY CP lead also		
coaches other staff		
members to enable		

them to bring sensitive information or questions to parents/carers.		
Wellbeing The EY CP lead is also the Pupil Support Teacher for the Early Years so there is a flow between meeting wellbeing needs		
and the threshold for escalation to the CP team. This works very well for the children as progress and events are identified, monitored		
and delivered within the appropriate framework. The Pupil Support teacher is able to meet with parents/carers and		
work with GIRFEC and CP frameworks depending on the need of the situation.		
Communication with teachers is supported by regular individual and department meetings		
and observation visits to all EY classrooms. The observation visits and		

meetings with staff enable children's needs to be identified quickly and support to be implemented effectively. **Additional Support Plans** are written by EY teachers and/or the Pupil Support Teacher and are reviewed regularly. These plans are written in collaboration with the parents and include the child or parents voice as a central aspect of identifying needs. The ASP's focus on the child's strengths and challenges and use the SHANARRI indicators to identify the need and strategy for support. The school offers in-house 1-to-1 support to children including movement and eurythmy sessions, 1-to-1 craft and artistic activities to develop their core physical, emotional, cognitive and social skills.

QI 2.2 Curriculum: Theme 3 Learning pathways

- The new structure of our Early Years is allowing us to explore new pathways for curriculum development and provides new opportunities for staffing
- A possible drawback of the new structure is that children will not remain with the same teacher for up to three years as previously. This was a positive for many, but not all children. We are looking at how to support children with the transition to new teachers, and this might enable some children to develop greater resilience for change
- We are continuing to draw on the rationale of the Steiner Waldorf curriculum: the planning of activities

- Teachers and parents report that most children are happy in their groups and that the range of activities now offered to Treetops children is popular. Children settled into this group quickly
- The new structure is allowing teachers the freedom to develop new activities, stories, ring times and crafts. This sense of purpose and creativity is delivering better experiences to learners
- The initial weeks of the new structure was not as disrupted as anticipated.
 Teachers do face challenges due to change, but this change is being managed, and the children are not greatly affected by it
- Feedback from parents and carers; and feedback from teachers. Close relationships in a small setting allow teachers and parents to meet face to face and regularly. Information is shared Parents Groups (PTS, Class Groups with parent convenors; WhatsApp Groups) are strong and communicate feedback to teachers and school management.
- Close observation children by teachers and assistants and regular sharing at weekly Early Years meeting which focusses on children, their needs and experiences
- Training of teachers and ongoing CPD is a strength. Records show that 3 teachers completed GTCS professional update in

Continue with regular, high quality CPD, in line with each staff member's development plan.

Continue with dedicated Early Years in-service training days where possible

Support assistants training. For example, one assistant is in the process of completing their SVQ 3 and being mentored by a colleague

Very good

and learning opportunities are based on in-depth knowledge of child development in our setting. QI 2.7 Partnerships: Theme 3	3 Impact on learners (parent	2024/2025. All teachers engaged in CPD and all teachers were certificated following additional training in Food Hygiene and First Aid.		
We have regular parents evenings, and one-to-one meetings with parents/carers. In the autumn of 2024, there were several inperson and online open meetings to consult with parents about the changes to the structure in the Early Years. Communication is essential to derive high quality feedback, ensuring that parents and teachers are on the same page. Talks to parents about social media and screen use, aimed particularly at parents of younger children, were organised by the	 Consultation was essential prior to the changes to the structure of the Early Years. Many parents were skeptical and so it was important that they were heard and that Management had an opportunity to explain the changes, and the link to VAT, which had made the changes necessary at short notice. Parent involvement via the PTA or from individuals is beneficial both for parents and children. The children have enjoyed seeing their families contributing 	 Parental feedback by email, in meetings and via teachers tells us that the changes we have made this year have been positively received. Observations tell us that children enjoy having their parents in school and being involved, or working with them during work days. The PTA produces minutes and reports on their work, which is available to all stakeholders. 	Future events involving parents continue to be planned, both in school and as trips off campus A formal survey is needed to canvass parents' views on the new school structure and on parental involvement. The PTA are especially looking for parents to come forward with their own suggestions as to what they can offer the community. A dedicated Early Years representative (a teacher and at least one parent) should be appointed to the PTA committee and attend monthly meetings.	Very good

PTA in 2024. Parent	to the school, and		
education is important	the families have		
to achieve a consistent	enjoyed being		
approach, and to	included in the daily		
empower parents to	life of the school.		
understand the	 As stakeholders, it is 		
influence of their	important that		
decisions on their	parents take an		
child's education and	active part in the		
wellbeing.	running of the		
 We have continued 	school, and that		
with parents' work	parents regard the		
days where parents	school as their own		
volunteer to do work in	community.		
the garden etc. parents			
are also welcome to			
contribute to project			
work with the children.			
 The PTA is a strong 			
organ in the school			
with a clear			
constitution, aims and			
objectives			

Date of last Care Inspection: 08/09/2022	Evaluation- please indicate overall for each question
How good is our Care, Play and Learning?	5
How good is our Setting?	5
How good is our Leadership?	4
How good is our Staff Team?	5

Improvement Priority 1: Person(s) Responsible:	Improvement Plan 2025-26 Make changes to the composition and accommodation of Early Years groups and Classes (Seedlings and Kindergarten) to allow for clearer, quicker progression and more developmentally appropriate pedagogy up to and into Class 1 Alistair Pugh (Early Years Coordinator)				
Next Steps from S&Q report:	 Adjustments to EY spaces as required (e.g. nappy changing areas to be added or moved) CPD for practitioners: EY teachers will benefit from seeing how similar models have worked in other schools Information sharing: parents will need to be kept informed during a time of transition 				
Links to Quality Indicators:	HGIOELC-2.2, 2.3, 3.1, 3.2, 3.3	3	CI Quality framework- 1.1, 1	.3, 3.2,	
Key Issue/Challenge	What will solve the	Implementation activities	Outcomes	Measurements	
(Why?)	issue/challenge (What?)	(How,when and who?)	(What does success look like?)	(How will you know?)	
The imposition of VAT on independent schools necessitated a change in our practice. To comply with guidance, mixed age groups in the early years are no longer recommended. This provides the school with an opportunity to separate older children of school starting age and develop a curriculum which meets their needs. These needs were identified in previous years improvement plans.	Changes in the age structure of EY groups will allow the School to manage the impact of VAT. Limiting the impact of additional costs and allowing for expansion of capacity in younger age groups might help the School limit future fee rises.	 Senior Management Team: communication, decision making and finance; liaison with Trustees. College of Teachers: Early Years Working Group to review in June 2025 and October 2026 Eary Years Department: to 	Evidence of 'impact' will be established in three way: numbers of pupils remaining in the school beyond school starting age and transitioning into Class 1 (greater retention of pupils at school starting age, or higher numbers transitioning to Class 1 will indicate	Pupil retention (between Treetops and Class 1) is measured by the number of children transitioning to Class 1 rising from the current 9-10 to ideally 15-20 over three years. Feedback from parent surveys will indicate if Treetops and other groups are meeting children's needs	

Evaluations/ Progress	The forming of groups within the early years with a narrower age rage will allow practitioners to target their practice (including stories, activities and play opportunities) in a more focussed way, which will meet the needs of a greater number of pupils. In the 'Kindergarten' phase, planning will be more responsive, taking account of the experiences and needs of individuals rather than ranging across the whole spectrum of Waldorf EY pedagogy.	develop a curriculum for Treetops (school starting age children and older) which is appropriate for Steiner Waldorf and supports the transition to Class 1	greater confidence among parents and a desire by pupils to remain in the school); behaviour of older EY pupils will be monitored to reveal whether they are more engaged with daily rhythms and activities; data from parent surveys (annual).	
January 2026				
May 2026				

Improvement Priority 2:	Reformulate the job description for the Early Years Coordinator and appoint a new Coordinator			
Person(s) Responsible:	Senior Management Team (Nick Brett, Head of School; Alistair Pugh, Education Manager)			
Next Steps from S&Q report:	 SMT to reformulate the job description SMT to decide how many hours this post should be contracted SMT to decide whether to split the roles of Named Manager and Early Years Coordinator SMT to explore the possibility of appointing internally 			
Links to Quality Indicators:	HGIOELC-1.2, 1.4, 1.5		CI Quality framework-2.1, 3.1, 3.3, 4.1, 4.2, 4.3	
Key Issue/Challenge (Why?)	What will solve the issue/challenge (What?)	Implementation activities (How,when and who?)	Outcomes (What does success look like?)	Measurements (How will you know?)
The EY Coordinator (and Named Manager) left her post in August 2024. A member of the Senior Management Team with relevant qualifications and experience was appointed as Named Manager as an interim arrangement. However, while the Named Manger currently undertakes some of the duties of the EY	The appointment of a new Coordinator who is solely employed in an EY role would allow that person to have good overview. They would be able to attend all meetings and spend more time with the practitioners and groups.	Senior Management Team is reviewing the role and reached the following conclusions: • The Coordinator role does not have to be full time • The named manager could be separate from the Coordinator • A detailed review of	A new Coordinator would integrate the work of administration, monitoring the EY email, policy formation and review, staff development and other tasks back into the body of the Early Years. Staff in Early years would feel more supported if the Coordinator were more	Staff morale would improve. This would be reported to the College of Teachers and via the new Coordinator who would meet weekly with SMT. Parents would feedback positively via surveys and focus groups: the school is often criticised for its inconsistent communication; a new EY

			1
Coordinator, the full role is	will follow in	present, and focussed only	Coordinator would be
split between several	summer 2025	on Early Years work.	responsible for
people, with the Operations	 New staff, with 		communication in the EY
Manager attending Early	relevant skills and		
Years weekly meetings, for	experience, who are		
example, because the	joining the school		
Named Manager is also the	from August 2025		
whole school Education	might be offered		
Manager and must Chair the	the role in the		
weekly Upper School	afternoons, in		!
meeting at the same time.	addition to a lighter		
	practitioner role.		
	This balance might		
	suit someone with		
	management		
	experience and		
	could attracted an		
	enhanced salary		
	Decisions will		
	depend on finances		
	and meetings of the		
	Trustees in June		
	2025, ahead of the		
	new school session		
Evaluations/ Progress			
January 2026			
•			
May 2026			
-			

Improvement Priority 3:	Continue to develop the use of outdoor spaces, particularly to support the recent changes made to the structure of the Early Years groups			
Person(s) Responsible:	Nick Brett (Head of School)			
Next Steps from S&Q report:	 In May 2025 staff are submitting requests for additional resources and equipment to support their new groups. This is especially true of Treetops (school starting age and older) whose curriculum is rapidly developing Continue to collaborate with staff with Forest school training to deliver a quality outdoor education programme. Link this with the new Treetops 'projects'. Evidencing observations, to measure impact on learners. College of Teachers to review impact on New Class 1 (compared to previous years) 			
Links to Quality Indicators:	HGIOELC- 2.2, 3.2, 3.3		CI Quality framework- 1.3, 2.1, 3.2	
Key Issue/Challenge (Why?)	What will solve the issue/challenge (What?)	Implementation activities (How,when and who?)	Outcomes (What does success look like?)	Measurements (How will you know?)
Outdoor play has been too 'loose' and unstructured in the past, with insufficient challenge for older pupils	There are now more planned activities which creates a calmer, more purposeful environment for learning. The Treetops projects and outdoor work will provide meaningful activities for older children	Kindergarten teachers and assistants, with the help of school management.	Evidence of successful project work; engagement of learnings; increased number progressing into Class 1.	Feedback from children and families to evaluate and inform further work on this.
Evaluations/ Progress				
January 2026				
May 2026				

Three Year ELC Plan for Improvement				
Quality Indicator HGIOELC & Consider CI Key questions.	2024-2025	2025-2026	2026-2027	
1.3	Having completed successful forest school projects, benefitting the children's learning in the outdoor classroom	Further develop our outdoor program, with particular emphasis on Treetops group.	Develop a shared vision, values and aims to support our Outdoor Education programme.	
2.3	Continue working on, and improving our understanding of, the Waldorf UK planning and assessment tools. Making sure that all teachers use these consistently.	Evidence and evaluating how this is working, within the frameworks of HGIOELC, CI QI, and the Curriculum for Excellence.	Be involved with the updating and evaluation of the WUK framework, to make sure it reflects and corresponds with Scottish guidelines for ELC.	
3.1	Continue monitoring how we are doing in terms of being a diverse and inclusive setting.	Raise awareness of inclusion and diversity amongst all staff. e. Our practitioners, children, parents/carers and partners know what is expected in these areas and are involved in fulfilling statutory duties to improve outcomes for children. We are knowledgeable about those statutory duties which impact on young children and their families.	We are a fully inclusive and diverse school, where everyone feels respected as an individual, regardless of protected characteristics. Every child gets the support they need to thrive and reach their full potential.	
3.2	Support our staff in further training and development, to ensure they are highly qualified to lead learning.	Develop further understanding of developmental stages, within the WUK framework of developmental descriptors.	We make sure all children achieve the best possible outcomes. Any challenges or difficulties a child may have is picked up early, and the child is supported to reach all developmental milestones.	

Additional QIs		

